AGENCY NAME:	
AGENCY CODE:	SECTION:
	Fiscal Year 2017-18 Accountability Report
	Submission Form
AGENCY MISSION	The mission of the Patriots Point Development Authority is to establish and develop a National Naval Museum of ships and to develop and improve the Patriots Point area to provide a place of education and recreation to foster among the people pride and patriotism in our nation and its heritage.
	The vision of the Patriots Point Development Authority is to provide an unsurpassed museum experience that educates, entertains, and inspires, while creating a self-sustaining business plan which includes attraction and property management objectives.
AGENCY VISION	

Please select yes or no if the agency has any major or minor (internal or external) recommendations that would allow the agency to operate more effectively and efficiently.

	Yes	No
RESTRUCTURING		
RECOMMENDATIONS:		

Please identify your agency's preferred contacts for this year's accountability report.

	<u>Name</u>	<u>Phone</u>	Email .
PRIMARY CONTACT:	Mac Burdette	843-881-5920	mburdette@patriotspoint.org
SECONDARY CONTACT:	Jessica Steinberg	843-881-5920	jsteinberg@patriotspoint.org

AGENCY NAME: AGENCY CODE:	SECTION:
to the extent of my kn	approved the enclosed FY 2017-18 Accountability Report, which is complete and accurate owledge.
AGENCY DIRECTOR (SIGN AND DATE):	Mond
(TYPE/PRINT NAME):	
BOARD/CMSN CHAIR (Sign and Date):	Hoz Chalen
(TYPE/PRINT NAME):	

AGENCY NAME:	
AGENCY CODE:	SECTION:

AGENCY'S DISCUSSION AND ANALYSIS

Patriots Point, located on the Charleston Harbor in Mt. Pleasant, South Carolina, is a major historical site of significance for both South Carolina and the United States. The Patriots Point Naval and Maritime Museum is home to the World War II era USS Yorktown CV-10 aircraft carrier, the USS Laffey destroyer, and the USS Clamagore submarine. The museum also includes the Cold War Memorial and the Vietnam Experience, the only Vietnam Support Base Camp in the US. Patriots Point also serves as the headquarters for the Congressional Medal of Honor Society and the Society's official Medal of Honor Museum (Goal 2).

With 29 aircraft on display from conflicts ranging from World War II to present-day operations, Patriots Point is one of the top sites in the country for naval aviation enthusiasts and is currently South Carolina's top heritage attraction. It is the fourth largest naval museum n the country and one of only two museums with more than two ships. Patriots Point Naval and Maritime Museum has been awarded the TripAdvisor Certificate of Excellence every year since 2013, which officially recognizes its consistently high visitor ratings. The museum is listed by TripAdvisor as the top attraction in Mt. Pleasant (Goal 2; Strategy 2.2; Objective 2.2.1)). Patriots Point Naval and Maritime Museum also provides educational programming that serves over 40,000 K-12 South Carolina students with multiple innovative programs and Overnight Camping year round (Strategy 1.2; Strategy 2.3).

Patriots Point Naval and Maritime Museum has developed a challenging and robust three year business plan (FY 2016- FY2019) to define Goals, Objectives and Strategies for the following categories: Revenue Production; Property Lease/Property Management; Product Improvement; Promotion of the Patriots Point Brand and Image; Maintenance/Improvement of Ships/Facilities; Improvements and Maintenance of Exhibits and Tour Routes, and Expansion of Artifacts; Education Expansion and Improvements (Goal 1; Strategy 1.1; Objectives 1.1.1, 1.1.2; Strategy 1.2; Objectives 1.2.1, 1.2.2, 1.2.3; Strategy 1.3; Objective 1.3.1; Goal 2; Strategy 2.1; Strategies 2.2, 2.3; Objective 2.2.1). Patriots Point Naval and Maritime Museum also has a Museum Master Plan, which identifies specific recommendations to continue to move Patriots Point Naval and Maritime Museum forward as a world class destination, while increasing annual ticket sales (Goal 1; Strategy 1.2; Objective 1.2.3; Goal 2; Strategies 2.1, 2.3).

Patriots Point Development Authority is also charged with the mission of managing 400 acres of land bordering the Charleston Harbor as a place of tourism and recreation. To this end, PPDA has entered into lease agreements with a golf course, a hotel and College of Charleston athletic facilities (Goal 1; Strategy 1.1; Objective 1.1.2). Although the historic ships are owned by the state of South Carolina, Patriots Point currently receives no state or federal funding for the substantial ship repair and restoration costs associated with their upkeep. To address this issue and ongoing financial viability, PPDA has entered into a 99-year lease agreement for approximately 60 acres of the property in order to create a steady stream of income to provide the necessary funding for all required ship repair and restoration of historical ships, piers, and landside facilities (Goal 1; Strategy 1.1; Objective 1.1.2). This revenue stream will prevent the state of South Carolina from having to pay to maintain the ships or engage in the far more costly effort of ship disposal (Goal 1).

AGENCY NAME:	744-4
AGENCY CODE:	SECTION:
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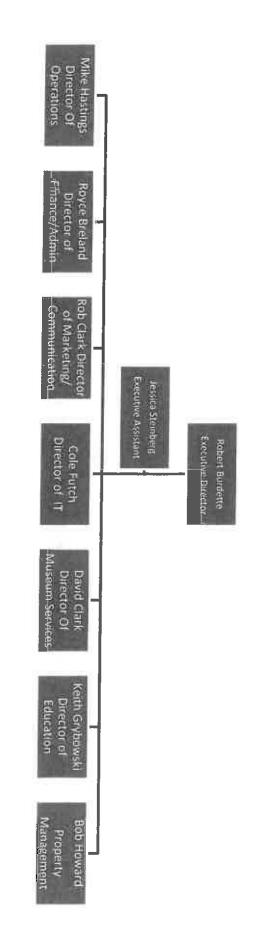
I. RISK ASSESSMENT AND MITIGATION STRATEGIES:

The most negative impact on the public as a result of failure by the Patriots Point Development Authority to accomplish its goals and objectives would be that the 99 year land lease agreement does not go through and PPDA is left with no resources to maintain the ships. In that event, the State of South Carolina would be required to take the burdensome financial responsibility (tens of millions of dollars) for maintenance of the three ships at Patriots Point or, at much greater expense, be required to fund ship removal and disposal. The General Assembly has already assisted PPDA in resolving this issue before it becomes a crisis by supporting the 99 year land lease agreement.

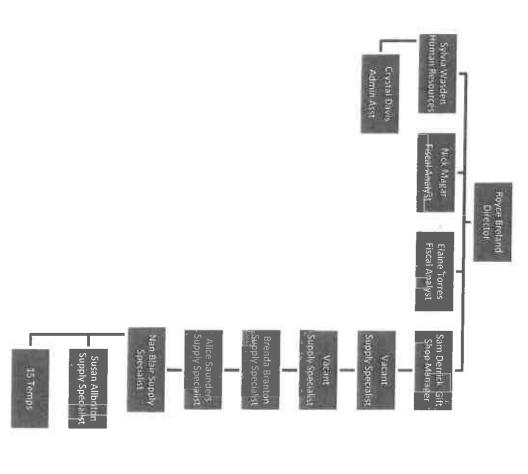
II. RESTRUCTURING RECOMMENDATIONS:

The agency has no recommendations for restructuring at this time.

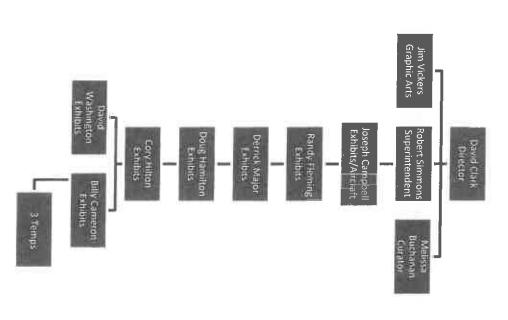
PPDA Exec Director Org Chart **Direct Reports**



PPDA Admin/ Finance Services

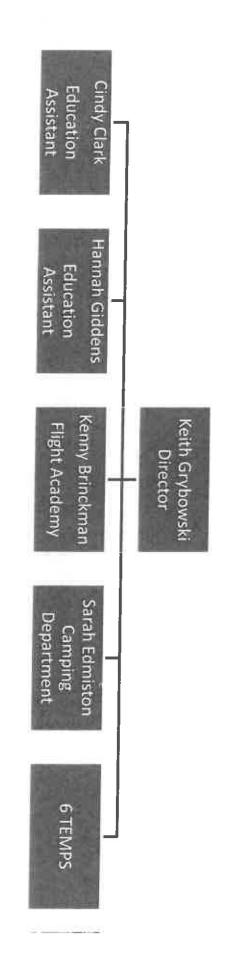


PPDA Museum Services

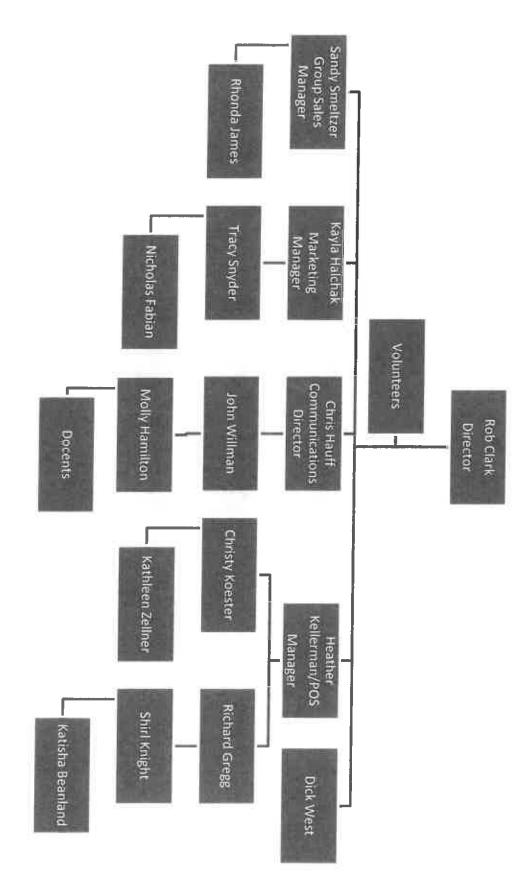


Effective 09/18/2018

PPDA Education Department



PPDA Marketing/ Group Sales



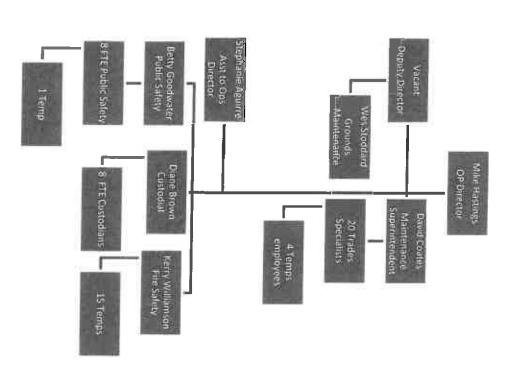
PPDA IT Department

Cole Futch
IT Director
Brian Haun
IT Security
Specialist

Brianna Huckabee
IT Services
Specialist

Effective 09/18/2018

PPDA OPS Department



Ensure Patricts Point Naval and Maritime Museum montains financial self sufficiency Marilmize the land value managed by PPDA through land leases Marilmize the land value managed by PPDA through land leases Marilmize the land value managed by PPDA through land leases Marilmize the land value managed by PPDA through land leases Marilmize design in design to protect or create a multimillion dollar origoning revenue source Marilmize design in design to protecting the management of the management of protecting methods 1.1.1 Marilmize design in design the protecting of PPDA through valid in mission through various marketing methods 1.2.2 Create profitable value added gartnerships Inprove threat is served budget will support all approved/authorized operations is crapted expensed. 1.2.1 Continue that the annual budget will support all approved/authorized operations is crapted expensed. Ensure that the annual budget will support all approved/authorized operations is crapted expensed. 1.2.1 Continue to produce a bishrinded budget while support all approved/authorized operations. Enhance Patricts Point A leasifier Museum through wides range of strategic media promodora/adventishing. Princet Patricts Point A leasifier and formation of mease endition of the support and programs. 1.2.1 Institute Social Media 2.2.1.1 The first Social Media Count of foral followers	I otal > Earnes Wedla	- Final	manufic tracker		Enhance and language skibility and programs	23	s
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Fiscal Year 2017-2018 Accountability Report

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Operate a naval and Maritime Museum Operate a naval and Maritime Museum riots Point Naval and employing historic ships, exhibits, history \$ \$ 12,248,859 \$ 12,248,859 \$	nry Code: #N/A Section: #N/A Figure 1 Operate a naval and Manitime Museum employing historic ships, exhibits, history programs, overnight camping, group \$ 12,248,859	Operate a naval and Maritime Museum employing historic ships, exhibits, history programs, overnight camping, group \$ \$ 12,248,859
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	#N/A Section:	#N/A Section:

Sgeory Name:

AN/A	
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A/M#	
	(A. 5-0-5-12)

			1	The Act of Aug. 10, 1956 authorizes the Secretary of the Navy to transferiby gift or otherwise, on terms prescribed by him, any obsolete vessel of the Navy to any State, municipal corporation of the United States. This Law is cited in the contracts for all three ships located at Patriots Point.	Statute	Federal	P.L. 1028, 84th Congress, 10 USC 7308
				Title 1. Chapter 5- Administration of Government, Secretary of State, Section 40 Duty to monitor state boards and commissions, certification of dates of terms of service.	Statute	State	1-5-40
				PDA License tag	Statute	State	56-3
				Title 60, Chapter 11 Libraries, Archives, Museums and Airts-Archives Act and Civil War Secquicentennial Advisory Board, Section 150 appoints Executive Director of Pavilots	Statute	State	921-11-09
			ý	Title 43, Chapter 26- Operation of Vending Facilities by Blind Persons, Section 43-26-90 Buildings not subject to Chapter. Patriots Point Is exempted from this regulation.	Stuzute	State	43-26-90
				To establish and exerciple a flatitudal makes injustion or skips on all decembers in improve the Particles Point area to provide a place of education and recreation to foster among the people pride and particlesmin our neition and its heritage.	Statute	State	51-13-710
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Patriots Point Naval & Maritime Museum Agenty Code A naval and Martume Museum employing historic ships, exhibits, history programs, overnight camping, group education programs and camps Section: educational programs. musuem, museum exhibits, ships and and Maritime History , including a Provides services associated with Naval A/NR General Public Containe Segments General public (people Interested in Nava), Maritime, Wilitary and US History; school groups) Customer Template

Fiscal Year 2017-2018 Accountability Report

Agency Name.

Sections #N/A

> Fiscal Year 2017-2018 Accountability Report

Top Shelf Catering Flight Avionics Spiritline Cruises	College of Charleston Congressional Medal of Honor Bennett Hospitality
Private Business Organization Private Business Organization Private Business Organization	Higher Education Institute Private Business Organization Private Business Organization
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Strategic Goal 1.1.2 n Strategic Goal 1.2.2 Strategic Goal 1.2.2 Strategic Goal 1.2.2	Associated Goal(s) Strategic Goal 1.1 Strategic Goal 2 Strategic Goal 1.1.2

External Review and Report	External Review and Support	External Review and Report	Ectarnal Ravisw and Report	Esternal Review and Report	External Review and Report	External Review and Report	External Review and Report	External Review and Report	External Review and Report	External Review and Report	Edamal Review and Report	External Review and Report	External Review and Report	External Review and Report	External Review and Report	The state of the s
State Engineers	SC Department of Health and Environmental Control, Office of Solid Waste Reduction and Recycling	State Fleet Management	South Carolina Energy Office, to report on progres to the General Assembly	United States Army- Tanks Automotive and Armaments Command Division (TACOM)	United States Marine Corps	National Navel Aviation Nuseum	Naval History and Heritage Command	Department of State Auditor	Department of Administration	Commission on Human Affairs	Administration	Administration	Administration	Administration	Oversight Committee	
State	State	State	State	Federal	Federal	Federal	Federat	State	State	State	State	State	State	State	State	Tese of lease
Quarterly	Annually	Annually	Annually	Annually	Amually	Annually	Annually	Annually	Armually	Annually	Annually	Annually	Quarterly	Annually	Annually	8 7 7
March, June, Sept, Dec.	August 26, 2016	Last day of the month- March, June, Sept., Dec.	September 29, 2016	April 30, 2016	April 30, 2016	April 30, 2016	April 30, 2016	October 15, 2016	February 28, 2016	October 15, 2016	August 31, 2016	August 31, 2016	10/15/2016; 1/15/2016; 4/15/2016; 7/15/2016	March 1, 2016	June 30, 2017	Communication (Section 1997)
																Samuel Street,
Request from State Engineers Office	vasinsle@dhec.sc.gow	त्रकार हे जिल्ला है ज	Dartis@energy.sc.gov	Request sent from US Army Artifacts loan Program	Request sent from United States Marine Corp Artifacts Loan Program	Request sent from National Naval Awarton Museum	Request sent from Naval History and Heritage Command	State Auditor's Office	Request from SC Department of Administration	Request from SC Department of Administration	Request from SC House Legislative Oversight Committee	And Article for Assessment from Anguard and State of Assessment from State of Assessment from Assessment from State of As				

Fiscal Year 2017-2018
Accountability Report

A	GENCY	NAME:
		CODE:

Patriots Point Development Authority
P360 SECTION:

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Fiscal Year 2019-20 Agency Budget Plan

Charles toker	For FY 2019-20, my agen	cy is (mark "X"):										
OPERATING REQUESTS	Requesting General Fund Appropriations.											
(FORM B1)	Requesting Federal/O											
4	X Not requesting any ch	anges.										
Non-Recurring	For FY 2019-20, my agen											
REQUESTS	X Requesting Non-Recurring Appropriations. Requesting Non-Recurring Federal/Other Authorization.											
(FORM B2)	Not requesting any ch	-	orization.									
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CAPITAL	For FY 2019-20, my agend											
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	For FY 2019-20, my agenc	cy is (mark "X"):										
Provisos	Requesting a new prov	riso and/or substantive cha	anges to existing provisos.									
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FORM B2 - NON-RECURRING OPERATING REQUEST

The request for 2.7 million dollars to fund the USS Clamagore...reefing project is AGENCY PRIORITY our number one priority. Provide the Agency Priority Ranking from the Executive Summary. Strategic transfer of the USS Clamagore to create a naturally unique...habitat and TITLE undersea Veteran Memorial Park off the coast of South Carolina. Provide a brief, descriptive title for this request. The net change is 2.7 million dollars. There is no other nonrecurring or recurring AMOUNT appropriation request What is the net change in requested appropriations for FY 2019-20? This amount should correspond to the total for all funding sources on the Executive Summary. Mark "X" for all that apply: Change in cost of providing current services to existing program audience Change in case load/enrollment under existing program guidelines Non-mandated change in eligibility/enrollment for existing program Non-mandated program change in service levels or areas **FACTORS** Proposed establishment of a new program or initiative ASSOCIATED WITH Loss of federal or other external financial support for existing program Exhaustion of fund balances previously used to support program THE REQUEST IT Technology/Security related Consulted DTO during development Request for Non-Recurring Appropriations X Request for Federal/Other Authorization to spend existing funding Related to a Recurring request - If so, Priority # Mark "X" for primary applicable Statewide Enterprise Strategic Objective: STATEWIDE Education, Training, and Human Development ENTERPRISE Healthy and Safe Families Maintaining Safety, Integrity, and Security STRATEGIC X Public Infrastructure and Economic Development **OBJECTIVES** X Government and Citizens

ACCOUNTABILITY OF FUNDS

Goal: Ensure that Patriots Point Naval and Maritime Museum maintains financial self-sufficiency.

Strategy 1.2, Measure 1.2.3: Improve Naval and Maritime Museum "product" through implementation of new exhibits and upgrades and advance the economy of the state of South Carolina.

Explanation: Restoration of the USS Clamagore is estimated to cost more than 6 million dollars. The priority for Patriots Point is the development and enhancement of the museum by implementing the Museum Master Plan as it relates to the USS Yorktown, the USS Laffey and the Vietnam Experience. If Patriots Point has to expend 6 million dollars on restoring the Clamagore, improvements to the museum cannot be

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accomplished. Moreover, the Patriots Point Development Authority still owes 8 million dollars on the Laffey Loan which is scheduled to be paid by 2028. The USS Clamagore fisheries reef will support fisheries management in South Carolina impacting the economy associated with recreational fisheries for generations.

What specific strategy, as outlined in the FY 2018-19 Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS Funding from the appropriation will be used to remove environmental contaminants from the submarine Clamagore, prep the vessel for sinking as a fisheries reef, towing the vessel to the reef site and submerging the submarine to create the reef. Some of the funds will also be used to create a land based memorial to the crew of the Clamagore. All expenditures will be made in accordance with South Carolina Procurement guidelines. Marine Salvage and towing companies, and environmental remediation companies will be the primary contractor on the project.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

AGENCY	NAME:
AGENCY	CODE:

Patriots Point Development Authority

P360

SECTION:

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Financial priorities established by the PPDA Board have determined that the goals of the Patriots Point Naval and Maritime Museum require the elimination of the USS Clamagore from its inventory of ships. Despite best efforts, there is no other maritime interested in accepting the Clamagore as an exhibit. The cost of restoration is over 6 million dollars, and that is for a "one time" restoration. There is strong interest by SCDNR and the private commercial and recreational fishing industry in realizing the establishment of a fisheries reef with the USS Clamagore. The reef will assist in sustaining the viability of commercial and recreational fishing for generations. The cost of establishing the reef is far less than the one time and then ongoing restoration and maintenance of the submarine as a maritime artifact.

The 2.7 million dollar appropriation would be matched by approximately \$800,000 from the PPDA reserve accounts and the College of Charleston Foundation. In kind matching contribution would be made by the SCDNR.

JUSTIFICATION OF REQUEST

The USS Clamagore is in an advanced state of deterioration and is in danger of severe damage related to future tropical storms.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. Does this non-recurring appropriation request create an annualization or need for recurring funds?

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	Patriots Point Deviopment Authority Proviso Request Summary								
Proviso # in FY 19-20 Act	Proviso Title	Short Summary	Agency Reccomended Action (keep, change, delete, add)						

Patriots Point did not request any proviso requests for FY 2019-20

Agency Funds Cash Balances and Expenditures

Name of Agenty Contact: Royce Breland - Patriots Point Development Authority Contact Phone Number: 843-881-5967 Contact E-mail Address: rbreland@patriotspoint.org

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Describe in detail why the agency needs to carry forward a balance greater than one-sixth (16.5% = 60 days) of the	runas toenzinep as total expenditures for the prior fiscal year							Designation of the second seco	Patriots Point Development Authority is an enterprise agency, we do not request or receive cests Assessed in Figure 1	The Authority operates as a seasonal tourism business similar to those for makes of the Appropriated Funds.	are paramount, these funds are needed to course makes summer to trust round in the private sector. Cash flow concerns	or grown and the form who are increased to Cover major maintenance projects, the future development of the Museum, to manage distinct the control of the Museum,	to the design of the control of the	read one country of Start Such as humbanes of mandatory evacuations for humbanes. Section 51-13-765 of the Str	Lode or Laws states that the Authority may retain and carry over these funds it has an account from fiscal year to firsh	year and that all earnings and interest accrued on accounts held by the Authority must be retained and expended by the	The state of the purpose and mission.													
Cash Balanca as a % of	Expanditures																29.35%		2.69%				İ							-
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JOB CLASS CODE	T'S POINT DEVELOPMENT AUTHORITY [CLASSIFICATION]	NUMBER OF EMPLOYEES
AA50	ADMINISTRATIVE SPECIALIST II	4
AA75	ADMINISTRATIVE ASSISTANT	
AC01	SUPPLY SPECIALIST I	
AC03	SUPPLY SPECIALIST II	
AD22	ACCOUNTANT/FISCAL ANALYST II	2
AG15	HUMAN RESOURCE MANAGER II	1
AH10	ADMINISTRATIVE COORDINATOR I	1
AH15	ADMINISTRATIVE COORDINATOR II	1
AH25	ADMINISTRATIVE MANAGER II	1
AH30	PROGRAM ASSISTANT	1
AH35	PROGRAM COORDINATOR I	7
AH40	PROGRAM COORDINATOR II	3
AH45	PROGRAM MANAGER I	4
AH50	PROGRAM MANAGER II	1
AM55	IT MANAGER I	1
AM62	IT SERVICES SPECIALIST III	1
AM80	IT SECURITY SPECIALIST/ANALYST I	
BC30	PUBLIC INFORMATION DIRECTOR I	1
BG10	GRAPHICS MANAGER I	1
BG60	MEDIA RESOURCES SPECIALIST II	1
CE20	CURATOR II	1
IC60	FIRE SAFETY OFFICER I	1
C70	FIRE SAFETY OFFICER II	1
D10	SECURITY SPECIALIST II	8
(A10	BUILDING/GROUNDS SPEC II	6
(A20	BUILDING/GROUNDS SUPV I	1
(C20	TRADES SPECIALIST II	1
(C30	TRADES SPECIALIST III	7
(C40	TRADES SPECIALIST IV	12
(C50	TRADES SPECIALIST V	6
(C60	TRADES MANAGER	1
JA01	AGENCY HEAD	1
otal Active Employ	/ees	81
A50	ADMINISTRATIVE SPECIALIST II	VACANT
C40	TRADES SPECIALIST IV	VACANT
C40	TRADES SPECIALIST IV	VACANT
H40	PROGRAM COORDINATOR II	VACANT
H35	PROGRAM COORDINATOR	VACANT
H35	PROGRAM COORDINATOR	VACANT
otal Positions		87